



**BIG SKY ECONOMIC DEVELOPMENT INVITES YOU TO ATTEND THIS VERY  
IMPORTANT DISCUSSION...**

**What does Healthcare Reform Mean for You?**

**May 18, 2010**

**9AM—11AM**

At the

Billings Clinic Mary Alice Fortin Health Conference Center  
located next to the Billings Clinic Hospital Cafeteria

**JOIN**

**Liz Fowler, Chief Health Counsel to Senator Baucus, Majority Staff,**  
Senate Finance Committee, Washington DC

**Alpha Lillstrom, Legislative Healthcare Advisor to Senator Tester,**  
Washington DC

**Nicholas Wolter, M.D., CEO of Billings Clinic,**  
a charitable, tax-exempt medical foundation, employing approximately 3,500  
people to support and operate a 246 physician group practice, a 272 bed hospital,  
90 bed nursing home and a research center.

**James Paquette, President/CEO, St. Vincent Healthcare  
Holy Rosary Healthcare**  
faith-based, non-profit hospital and medical clinic organizations employing more  
than 2,500, approximately 400 physician practice at the  
facilities, a total of 434 licensed beds.

**BUSINESS RESOURCES**

**Elizabeth A. Nedrow, Partner, Holland & Hart**  
Specializing in employee benefits & ERISA, executive compensation, employee stock  
ownership, mergers & acquisitions

**Dave Rigg, CPA/PFS, CFP,<sup>®</sup> Shareholder, Anderson Zurmuehler**  
Professional emphasis in income taxation of businesses and individuals

**Frank Cote, Senior Director of Government Relations, Blue Cross Blue Shield of MT**